

**The  
Crow's Nest  
Pass Coal  
Company  
Limited**



**Twenty-second  
Annual Report  
1918**



# THE CROW'S NEST PASS COAL COMPANY LIMITED



Capital Stock (Authorized)	-	\$10,000,000.00
Capital Stock (Subscribed)	-	6,212,666.66
Capital Stock (Paid Up)	-	6,212,666.66



STOCK TRANSFER OFFICE  
COMPANY'S HEAD OFFICE, TORONTO  
MINES' OFFICE, FERNIE, B.C.

REGISTRAR  
NATIONAL TRUST CO., LIMITED, TORONTO

# BOARD OF DIRECTORS FOR 1919

## PRESIDENT

ELIAS ROGERS,

President National Life Assurance Co., Vice-President Imperial  
Bank of Canada, Director National Trust Company,  
Toronto.

## FIRST VICE-PRESIDENT

E. C. WHITNEY,

President St. Anthony Lumber Co., Ottawa, Ont.

## SECOND VICE-PRESIDENT

W. R. WILSON,

General Manager, The Crow's Nest Pass Coal Company, Limited.

## DIRECTORS

RALPH BUDD,

Vice-President Great Northern Railway.

H. B. MCGIVERIN,

Messrs. McGiverin, Haydon & Ebbs, Barristers, Ottawa.

W. H. ROBINSON,

Vice-President Granby Consolidated M. S. & P. Company,  
Granby, Que.

DR. GOLDWIN W. HOWLAND,  
Toronto.

ELLIS P. EARLE,

President Nipissing Mines Co., and Georgia Peruvian Ochre Co.,  
Director Chatham & Phenix National Bank, N.Y., and  
Vice-President Granby Consolidated M., S. & P. Co.,  
New York, N.Y.

## OFFICERS

Secretary.....R. M. YOUNG

Assistant Secretary.....MISS L. M. KELLEY

Comptroller.....G. R. MARTIN

Treasurer.....ELIAS ROGERS

Auditors.....MESSRS. LAWSON, WELCH & CAMPBELL,  
Chartered Accountants.

# PROCEEDINGS

OF THE

## TWENTY-SECOND ANNUAL MEETING OF THE SHAREHOLDERS

On the 11th day of April, 1919, the Annual General Meeting of the Company was held, pursuant to Notice, in the Board Room of the National Life Assurance Company. The meeting, as soon as organized, was, on motion, duly adjourned to Tuesday, the 20th day of May, 1919, at 2.30 p.m. At the said meeting 71 Shareholders were present in person or by proxy, representing 70 per cent of the stock.

The Adjourned Annual Meeting of the Shareholders was held in the Board Room of the National Life Assurance Company, Toronto, on Tuesday, the 20th day of May, 1919, at 2.30 p.m.

The following Shareholders were present, representing 72 per cent of the stock:

### IN PERSON—

Norman Ainley  
Ralph Budd  
Dr. E. St. G. Baldwin  
William Crocker  
J. F. Edgar  
Miss B. A. Ewan  
Dr. G. W. Howland  
H. B. McGiverin

Dr. D. Campbell Meyers  
W. H. Robinson  
Col. G. A. Stimson  
Gordon Taylor, representing  
A. E. Osler & Co.  
Elias Rogers  
W. R. Wilson

### BY PROXY—

Mrs. Rachael Hill Boeckmann  
Brown Bros. & Co.  
Campbell, Thompson & Co.  
G. W. Cook  
E. P. Clarkson  
Mrs. Jessie Chipman

D. S. Curry  
Mrs. Harriet Collard  
D. B. Dick  
Daniel Davies  
Miss Catherine Odell Elwell  
W. S. Elliott

Ellis P. Earle  
 Mrs. Myrtle M. Ellis  
 Mrs. Elizabeth Folingsby  
 W. H. Goadby  
 W. H. Goadby & Co.  
 Green, Dodds & Co.  
 Henry J. Gardiner  
 Miss Lillie E. Gouinlock  
 James Gouinlock  
 Mrs. Gertrude Hill Gavin  
 Granby Consolidated Mining,  
     Smelting & Power Co.  
 Temple Godman  
 Walter J. Hill  
 Hansom Bros.  
 William Hanson  
 H. S. Holcroft  
 Miss Mary F. Hitchins  
 B. Hochschild  
 Miss Edith S. Hill  
 Mrs. Mary T. Hill  
 Mrs. Ella B. Harriss  
 Mark H. Irish  
 P. H. Jones  
 Miss E. C. Kelley  
 Mrs. Ellen Laughery  
 Mrs. Clara Hill Lindley  
 Miss Margaret Laurie  
 S. Lorie

C. G. Major and Jos. Hunter  
 Mrs. Annie M. Manson  
 Frank E. Maulson  
 R. B. Morrice  
 Frederick Richard Martin  
 E. T. Nichols  
 Mrs. Kate M. Perrin  
 T. H. Purdom  
 Miss Martha Rogers  
 Alfred Rogers  
 William T. Rasmus  
 R. R. Simpson  
 Mrs. Violet A. Seaman  
 Mrs. Charlotte Hill Slade  
 C. C. Smith  
 J. P. Steedman  
 Hon. J. H. Turner  
 Nicholas Terhune  
 Miss Ida May Vanstone  
 Mrs. Selena J. Vanstone  
 B. S. Vanstone  
 E. C. Whitney  
 Henry Winnett  
 Miss Alice E. S. Wornum  
 Miss Florence C. Walker  
 Miss Jessie C. Walker  
 David C. Walmsley  
 Jesse H. Walmsley  
 Herman Young

The President, Mr. Elias Rogers, was, on motion, requested to take the chair, and Miss L. M. Kelley to act as Secretary.

The Notice adjourning the meeting to the 20th day of May, 1919, at 2.30 p.m., was read.

The Minutes of the Twenty-first Annual Meeting of Shareholders, held on the 12th day of April, 1918, were, on motion, taken as read, and signed by the President.

The Twenty-second Annual Report of the Directors, and the accompanying Financial Statement, copies of which had been distributed among the Shareholders present, was taken as read.

## DIRECTORS' REPORT

### TO THE SHAREHOLDERS:

Your Directors herewith present the Annual Report for the year 1918, including the Statement of Assets and Liabilities as of the 31st December, 1918.

The Balance at the Credit of the Profit and Loss Account brought forward from 1917, was \$381,013.15. To this has been added the sum of \$216,984.12, being the Company's Net Profits from all sources of the operations for the year 1918, making a total of \$597,997.27. From this amount, your Directors have paid three dividends of one and a half per cent each, making a total of four and a half per cent for the year, and amounting in all to \$279,499.50, leaving a balance at the credit of Profit and Loss to be carried forward to 1919 of \$318,497.77.

The Profits of the Crow's Nest Pass Electric Light and Power Company, Limited, for the year were \$2,191.25, and the Morrissey, Fernie & Michel Railway Company, \$3,560.61, and in each case the amount has been set aside for depreciation.

During the year the Company spent on improvements and developments in connection with the Coal Company, \$43,828.76.

The coal mined during the year amounted to 681,942 tons as against 504,768 tons mined in 1917, and the coke produced was 183,771 tons, as against 146,533 tons in 1917.

All of which is respectfully submitted.

ELIAS ROGERS,  
President.

TORONTO, May 20th, 1919.

## BALANCE SHEET, 31st DECEMBER, 1918

### ASSETS

Cash on hand and in Banks..\$	182,926.30	
Accounts Receivable.....	326,167.63	
Inventories—Coal, Coke and Stores.....	274,582.50	\$ 783,676.43
Securities and Shares Owned.....		987,192.91
Unexpired Insurance.....		8,270.11
Mines, Real Estate, Plant and Equipment.....	6,323,303.33	
Less: Reserves for Depletion and Depreciation.....	1,250,437.57	5,072,865.76
		<u>\$6,852,005.21</u>

### LIABILITIES

Accounts Payable.....\$	195,373.49	
Contingent Liability and In- surance Reserves.....	125,467.29	\$ 320,840.78
		<u>6,531,164.43</u>
CAPITAL STOCK—Paid Up...\$	6,212,666.66	
PROFIT AND LOSS ACCOUNT.	318,497.77	\$6,531,164.43
		<u><u>\$6,531,164.43</u></u>

ELIAS ROGERS,  
Treasurer.



# PROFIT AND LOSS ACCOUNT

Year Ending December 31st, 1918

Balance at Credit 1st January, 1918.....		\$381,013.15
Profit Lands, Timber Opera- tions and other sources.....	\$ 38,904.87	
Profit from Coal and Coke Operations.....	178,079.25	216,984.12
		<hr/>
		\$597,997.27
Dividend No. 38, Paid June 1.	\$ 93,166.50	
No. 39, Paid Sept. 1.	93,166.50	
No. 40 Paid Dec. 1..	93,166.50	279,499.50
		<hr/>
BALANCE AT CREDIT OF PROFIT AND LOSS, Dec. 31st, 1918 .....		<u>\$318,497.77</u>

ELIAS ROGERS,  
Treasurer.

TORONTO, ONT., May 20th, 1919.

## AUDITORS' REPORT AND CERTIFICATE

TO THE SHAREHOLDERS OF  
THE CROW'S NEST PASS COAL COMPANY, LIMITED,  
TORONTO.

GENTLEMEN,—

WE CERTIFY that we have audited the Books and Accounts of your Company for the year ending December 31st, 1918, and that the appended Balance Sheet, is, in our opinion, so drawn as to exhibit a true and correct view of the Company's position as at that date, and as shown by their books.

We further certify that all our requirements as Auditors have been fully complied with.

Respectfully submitted,  
LAWSON, WELCH & CAMPBELL,  
Chartered Accountants.

TORONTO, April 1st, 1919.

## THE PRESIDENT'S ADDRESS

In moving the adoption of the Report, Mr. Elias Rogers, President of the Company, said:

The Statement which is before you, indicates what was accomplished during the year 1918, and it is only necessary for me to add some details to give you a better idea of the Company's substantial financial position.

The item "Securities and Shares owned," which you will find among the Assets, includes the Crow's Nest Pass Electric Light & Power Company, and the Morrissey, Fernie & Michel Railway Company, which are owned by the Crow's Nest Pass Coal Company.

The Pay-roll during the year amounted to \$1,925,785.35. We paid to the British Columbia Government Compensation Board for Liability insurance covering employees \$55,648.79.

During the year 1918 the Mines worked 248 days at Coal Creek, and 271 days at Michel. The Miners were out on strike over the Single Shift question from September 5th to October 8th, which cost the Company \$55,251.31.

This strike was probably the most inexcusable of any strike that has ever occurred in the District. The question of working the second shift had been raised by the Officials of the Union on the ground of safety, and it had been quite agreeably arranged with Mr. Wilson that it should be taken up and considered within two or three weeks. Mr. Wilson had business at the Coast, and as I was on my way West, we arranged to meet at Spokane. At that time there was no thought in Mr. Wilson's mind of trouble in this connection. I went from Spokane to Fernie and Mr. Wilson went on West, but before I reached Fernie the Miners had struck without notice and without the authorization of the Head Officials of the Union. I might mention that I was in Indianapolis about two weeks ago, and had a very satisfactory interview with the Head Officials of the United Mine Workers of America, with which the Union at our Mines is affiliated. They told me that they had not approved of the strike and that no strike pay had been granted. In regard to the question of safety of the mines working double shift as against single shift, Mr. Wilson, whom I am glad we have present with us to-day, will explain more fully, and I have no doubt

will also tell you of other matters which will be of interest in connection with mining operations. The Single Shift question is not yet settled. The Miners went back to work on the order of Mr. Armstrong, Dominion Government Director of Mines, with the understanding that a Commission would be appointed under the British Columbia Government, of which Mr. Sloan is Minister of Mines, to investigate the safety of working the mines double shift. The Company was to appoint one Commissioner, the Miners one, and the British Columbia Government the third. Up to the present time the Miners have refused to appoint their representative.

During the time the miners were on strike it was a great loss to the Company, as, in addition to the cost of maintaining idle plants, the demand for both coal and coke was much greater than we could have supplied. Since early this year, there has been a great falling off in both coal and coke orders.

While our Agreement with the Miners expired on the 1st of April, the men are continuing work under the old agreement with Mr. Armstrong as Director of Mines.

On April 1st new legislation came into effect in British Columbia, reducing the hours of work to eight for all classes of labor in and about coal mines.

Mr. Armstrong, Director of Mines adjusted this matter by putting all the mines in District 18, both in Alberta and British Columbia, on the same basis of hours and rates of pay, the hours being reduced to eight, and the rates of pay as follows:—

- (1) The eight hour rates in the present agreement shall remain as at present.
- (2) The present rates covering a nine-hour work-day shall apply to an eight-hour work-day.
- (3) That the present rates for ten and eleven hours work shall be adjusted so as to allow nine hours pay for eight hours work.

I said in my address last year that "Strikes and stoppage of work are always expensive to the Company, and the loss in earnings to the men is many times greater." It is unnecessary for me to enlarge on this question now, as the matter is one of public concern, and is being discussed almost daily in the papers. There is no question in my mind but that Capital should recognize the rights of Labor. At the same time, Labor should realize that Capital should have a reasonable return for its investments and risks.

During the year approximately seven miles of development work was done in the different mines. The Company has introduced Miners' Electric Safety Lamps, and all the latest improvements known to science to provide for the safety of the men.

I have pleasure in announcing that at the Directors' meeting held this morning a dividend of  $1\frac{1}{2}\%$  was declared, payable June 2nd, and it is hoped that labor and general conditions will admit of future earnings that will warrant the payment of a more fair return for the actual money invested in the property.

A motion will be made later expressing the appreciation of the work of all those who have faithfully served the Company during the past year.

I beg to move the adoption of the Report, and will ask Mr. Robinson to second the motion.

MR. ROBINSON: It gives me much pleasure, Mr. President, to second the motion.

Mr. Wilson, General Manager of the Company, addressed the Shareholders, dealing briefly with the labor situation throughout Western Canada.

In connection with the mines, Mr. Wilson said that they had installed a new watering system during the last twelve months, laying 31,243 feet of pipe line in the mines. This is a new safety innovation which makes the mines safer for the men to mine coal. In addition to this, they had enlarged old air-courses and main intakes; and had driven 29,655 feet of development work at the Coal Creek Mines, and 3,835 feet at the Michel Mines, providing for the possible production of a million and a half tons of coal.

Several Shareholders spoke approving of the Report and congratulating the management on what had been accomplished under the very difficult and trying circumstances which had prevailed.

The motion to adopt the Report was then put to the meeting, and carried unanimously.

On motion of Mr. Ainley, seconded by Mr. Crocker, the firm of Messrs. Lawson, Welch & Campbell, Chartered Accountants of Toronto, were appointed Auditors of the Company for the ensuing year. (Carried.)

On motion of Dr. Meyers, seconded by Mr. Taylor, By-law No. 142 of the Company, being a By-law to repeal By-laws Nos. 130 and 141, and substituting the following therefor:—"A Bank account shall be kept in the name of the Company with the First National Bank of New York, and with the First National Bank of St. Paul; that all cheques drawn on these accounts shall be signed by any two of the following: the President, a Vice-President, Director, and the Assistant Secretary," was confirmed. (Carried.)

On motion of Dr. Howland, seconded by Mr. Budd, it was resolved that the thanks of the Shareholders are due and are hereby tendered to the General Manager, Mr. W. R. Wilson, and other Officers of the Company, for their zeal and effective services in the interest of the Company during the past year. (Carried.)

On motion of Mr. McGiverin, seconded by Mr. Robinson, Mr. Edgar and Mr. Crocker were appointed Scrutineers for the election of Directors. (Carried.)

It was moved by Mr. Taylor, seconded by Col. Stimson, that the following gentlemen be nominated as Directors of the Company for the ensuing year: Mr. Elias Rogers, Mr. E. C. Whitney, Mr. Ralph Budd, Mr. H. B. McGiverin, Mr. W. H. Robinson, Mr. Ellis P. Earle, Dr. G. W. Howland, and Mr. W. R. Wilson. (Carried.)

It was moved by Mr. Budd, seconded by Mr. McGiverin, that the Chairman be authorized to cast one ballot on behalf of the Shareholders and in favor of the gentlemen nominated as Directors of the Company for the ensuing year. (Carried.)

The Scrutineers reported the gentlemen nominated as having been duly elected Directors for the ensuing year.

The meeting then adjourned.

At a subsequent meeting of the Directors, the following Officers were elected:

President . . . . .	MR. ELIAS ROGERS
First Vice-President . . . . .	MR. E. C. WHITNEY
Second Vice-President . . . . .	MR. W. R. WILSON
Treasurer . . . . .	MR. ELIAS ROGERS
Comptroller . . . . .	MR. G. R. MARTIN
Secretary . . . . .	MR. R. M. YOUNG
Assistant Secretary . . . . .	MISS L. M. KELLEY



